NOAA Form 56-28A (revised 9/25/2009) U.S. Department of Commerce National Oceanic and Atmospheric Administration

NOAA COMMISSIONED OFFICER BILLET DESCRIPTION

SECTION 1 - GENERAL INFORMATION

A. Billet Number 0110 B. Billet Title Marine Operations Crew Branch Chief		
C. Grade Requested O5 - CDR D. Type of Submission REPURPOSED BILLET		
E. Minimum amount of overlap between incumbent officer/reporting officer for continuity of duties 3 weeks		
F. Duty Type FIXED SHORE G. Estimated Length of Assignment 3 years		
SECTION 2 - DUTY STATION ADDRESS AND CONTACT INFORMATION		
A. Street Address 1010 Stedman St. B. Street Address		
C. City Ketchikan D. State Alaska E. Country United States F. Zip Code 99901		
G. Office H. Mobile I. Fax		
SECTION 3 - OFFICER EVALUATION REPORTING		
A. Supervisor		
1. Name Edward Bradley 2. Position Deputy Director, Marine Operations 3. Grade ZA V		
4. Email deputy.director.moc@noaa.gov 5. Office +1 (541) 867-8802 x 6. Mobile		
B. Reporting Officer (2nd Level Supervisor)		
1. Name CAPT Jeffrey Shoup 2. Position Director, Marine Operations 3. Grade 06		
4. Email director.moc@noaa.gov 5. Office +1 (541) 867-8801 x 6. Mobile		
C. Reviewer (Normally the Reporting Officer's Supervisor)		
1. Name CAPT Jeffrey Shoup 2. Position Director, Marine Operations 3. Grade 06		
4. Email director.moc@noaa.gov 5. Office +1 (541) 867-8801 x 6. Mobile		
SECTION 4 - ACCOUNTING AND ORGANIZATION		
Complete as many of the following fields as possible. If in doubt, leave the field blank		
A. Organizational Hierarchy - Use common acronyms when possible.		
1. Staff or Line Office OMAO 2. Office, Center, or Lab Marine Operations		
3. Division Marine Operations 4. Branch MO Crew Branch 5. Section or Team MO Crew		

C. Program Marine Services

F. Project-Task

 B. NOAA Goal/Subgoal
 Mission Support
 C. Program

 D. NOAA Org Code
 AN8000
 E. NFC Org Code
 08-02-0001-00-00-00

SECTION 5 - PROGRAM, PROJECT OR ACTIVITY OVERVIEW

Marine Operations Crew is under Marine Operations (MO) in the Office of Marine and Aviation Operations (OMAO), National Oceanic and Atmospheric Administration (NOAA). OMAO administers an integrated program of vessel, aircraft, and diving services. MO manages the Wage Mariner (WM) workforce in support of these missions.

The Officer manages MO Crew to implement a staffing plan which addresses the needs of a changing workforce and enables NOAA to offer a better work-life environment to its Wage Mariners and to more effectively staff NOAA ships. The goals of the staffing system is to provide more diverse scheduling options, improve WM quality of life, increase retention, and increase fleet productivity. The primary duties of the MO Crew Supervisor is to provide strategic leadership and management direction to ensure the success of this critical unit's mission. The MO Crew Supervisor is responsible for supervision of personnel, overall guidance, tracking and analyzing performance metrics; budget planning, preparation and tracking; and approving authority for both budget and personnel issues.

SECTION 6 - DUTIES AND RESPONSIBILITIES

Property Accountability Officer - Administer and maintain a system of control and accountability for personal property as prescribed in OMAO's Personal Property Policy #1502

Property Custodians - Maintain all accountable personal property within your designated area of responsibility as prescribed in OMAO's Personal Property Policy #1502

6A. Description of Duties and Responsibilities

Duties include but are not limited to the following:

LEADERSHIP & SUPERVISION

- Management of MO Crew to include first line supervisor for Crew Manager, Vessel Support Assistant (VSA), and WM.

- Lead MO Crew in a positive and productive manner which ensures maximum utilization of resources, proactive planning, prompt decision making, and effective leadership to accomplish the goals and mission of the unit.

 Motivate, coach, and develop employees to realize full potential to achieve high performance through encouragement and training to foster initiative and teamwork. Utilize conflict management skills in the equitable resolution of issues at all levels.
 Effective management of employee performance and recognition including continuous feedback for performance, timely performance appraisals and awards, and resolution of performance deficiencies and disciplinary actions.

- Serve, as needed, as the senior officer present at Ketchikan Port Office as the facility undergoes commissioning and operations. FLEET STAFFING

- Obtain personnel requirements from fleet and match them to MO Crew employee qualifications and capabilities. Assignments are based on qualifications, availability, and ship requirements only.

- Develop and continuously modify a staffing plan as needs change to prevent No Sails due to staffing.

- Continuously communicate with MO Crew personnel and the fleet to ensure they are informed of organizational goals, priorities, program initiatives/objectives and change initiatives.

- Seek out, research, and apply innovative solutions and emerging technologies in order to make functional improvements in the way MO Crew provides support and customer service to WM and the fleet.

- Monitor MO initiatives assigned to the unit to ensure timeliness, effectiveness, efficiency, productivity, and compliance with policy as well as attainment of organizational goals.

- Serve as Approving Official for Steward purchase cards. Serve as COTR and/or requisitioner for staffing contracts, as needed. - Oversee Deck Officer augmentation.

CUSTOMER SERVICE (MO, MOC, ships, shore side personnel, WM, etc.)

- Conduct operations in a manner that promotes candor, teamwork, and collaboration. Establish a positive and productive culture which permeates through MO Crew and fosters a diverse and inclusive environment.

- Interaction with Customers in a courteous and professional manner, listening carefully to their requests to check for understanding prior to taking action.

- Ensure Customer needs and expectations are identified and considered when making decisions, identifying solutions, and resolving conflicts.

- Demonstrate understanding of Customer needs. Pursue Customer organizational priorities as if they were your own. Solve problems by seeking to understand the root cause and offer alternative solutions with applicable pros and cons.

- Expect to work a varied schedule with availability at all times for emergency staffing situations and travel weekends/holidays.

6B. Division of Duties and Responsibilities, Total Must = 100%

Technical 10

+ Operational

35

+ Leading and Managing 35

+

Executive Leadership

20 = 100%

SECTION 6 - DUTIES AND RESPONSIBILITIES (c	ontinued)	SHELLAMONAL	190
6C. Resources Managed		Section of the sectio	und an
1. Human		en objektiv	a stand the set of the
Does the Officer supervise personnel? • Yes	Number of personne	supervised 95	
Grades of supervised personnel All Wage Mariner employee	grades, ZA-3, and ZS-3	anko: anteniol. Status	bender og krast i se
Will the Officer lead people, but has no supervisory responsible	ilities? () Yes 💿 No	Number of personn	nel led
Grades of personnel led			
2. Fiscal			
Will the Officer have budget responsibility? Yes - Execution		Dollar Amount (K)	\$2.1 Million
3. Assets - Will the Officer be directly responsible for managin the asset(s) below in terms of physical description and when k	g Government assets su nown, replacement value	ch as ships, aircraft, e (indicate if estimat	, boats, etc? If so, list ed):

SECTION 7 - LEADERSHIP PREREQUISITES

GRADE	LEADERSHIP MATURITY LEVEL	LEADERSHIP COMPETENCIES NEEDED FOR THIS BILLET
ENS (O1)	Leading Self	 ☑ Core Values & Conduct ☑ Health & Well Being ☑ Responsibility ☑ Followership ☑ Adaptability
LTJG (O2)		 ➢ Interpersonal Skills
LT (O3)	Leading Others	 ➢ Writing ➢ Team Building ➢ Leveraging Diversity ➢ Influencing Others ➢ Developing Others ➢ Execution
LCDR (O4)	Leading Performance and Change	 ☑ Decisiveness ☑ Problem Solving ☑ Conflict Management ☑ Customer Focus ☑ Entrepreneurship
CDR (05)		 ✓ Creativity & Innovation ✓ Human Capital Management ✓ Financial Management ✓ Technology Management
CAPT (O6) and RADM (O7/O8)	Leading Organizations	External Awareness Strategic Thinking Political Savvy Vision Partnering
Leadership Prere	equisite Comments (Option	nal)
exceptional ethic	ecutive Officer sea tour re s and integrity; and able to for strategic planning of h	equired. Must possess strong leadership, interpersonal, and customer service skills; o articulate position on sometimes complex issues to senior leadership. Organizational uman capital.

SECTION 8 - OPERATIONAL PREREQUISITES

A. Marine Prerequisites
🔀 Officer of the Deck 🛛 Senior Watch Officer 🗌 ECDIS 🗌 Dynamic Positioning 🗌 Boat Deployment 🗌 MedPIC
Coxswain/OIC HAZWOPER AUV Deployment U/W UAS Deployment Buoy/Mooring Qualified
Trawl Qualified Longline Qualified Hydro Launch PIC Foreign Port Calls
B. Aviation Prerequisites
Co-Pilot Pilot Aircraft Commander Mission Commander Instructor Pilot Hurricane Qualified
C. Dive Prerequisites
Scientific Diver Working Diver Advanced Working Diver Master Diver Dive Master Dive Medic
Unit Diving Supervisor
D. Additional Operational Prerequisites (security clearances, special training) and Operational Prerequisite Comments (Optional)
Executive Officer experience required.

SECTION 9 - PROGRAM, PROJECT, OR ACTIVITY PREREQUISITES

List specific qualifications, knowledge, skills or abilities required prior to reporting to this billet. For example: budget (MARS, CBS); personnel; contracting (COTR, Warrants); Scientific (IHO Cateogry A, scientific papers/publications, GIS); engineering (marine survey, ABYC, ABS, FAA); regulatory (US Code, CFR); information technology (databases, networks, programming).

Prior assignment as Executive Officer to include the below knowledge and skills:

- Travel regulations and procedures associated with authorizations and vouchers

- WM Time and Attendance to include familiarity with all union agreements

- Approving Official for purchase cards

- WM personnel system to include performance plans, evaluation, awards, hiring, and discipline

- Budget execution and formulation

- Supervising and leading WM to achieve the mission

- Strong organization, planning, and project management skills

Desirable Qualifications but not Required:

COTR

- Project Management training/certification

SECTION 10 - LEADERSHIP DEVELOPMENT

GRADE	LEADERSHIP MATURITY LEVEL	LEADERSHIP COMPETENCIES DEVELOPED IN THIS BILLET
ENS (O1)	Leading Self	Core Values & Conduct Health & Well Being Responsibility
LTJG (O2)	s Operations (Peel Cons States and projects (The	 ☑ Interpersonal Skills ☑ Continuous Learning □ Technical Proficiency ☑ Listening ☑ Speaking
LT (O3)	(O3)	 ☑ Writing ☑ Team Building ☑ Leveraging Diversity ☑ Influencing Others ☑ Developing Others ☑ Execution
LCDR (O4)	Leading Performance and Change	 ☑ Decisiveness ☑ Problem Solving ☑ Conflict Management ☑ Customer Focus ☑ Entrepreneurship
CDR (O5)		 ✓ Creativity & Innovation ✓ Human Capital Management ✓ Financial Management ✓ Technology Management
CAPT (O6) and RADM (O7/O8)	Leading Organizations	External Awareness
Leadership Development Comments (Optional)		
		king with Commands, Marine Centers, and WM to ensure ships meet staffing t will fully develop the Human Capitol Management competency as well as Strategic
the second second		

SECTION 11 - OPERATIONAL DEVELOPMENT

D. Additional Operational Development (security clearances, special training) or Operational Development Con	nments (Optional)
Unit Diving Supervisor	
Scientific Diver Working Diver Advanced Working Diver Master Diver Dive Master	Dive Medic
C. Dive Development	
Alaska/Wilderness Qualified Flight Meteorologist International Flights UAS Pilot	
Co-Pilot Pilot Aircraft Commander Mission Commander Instructor Pilot Hurric	ane Qualified
B. Aviation Development	
Trawl Qualified Longline Qualified Hydro Launch PIC Foreign Port Calls	Manual Contraction
Coxswain/OIC HAZWOPER AUV Deployment U/W UAS Deployment Buoy/Moor	ing Qualified
Officer of the Deck Senior Watch Officer ECDIS Dynamic Positioning Boat Deploym	ent 🗌 MedPIC
A. Marine Development	

SECTION 12 - PROGRAM, PROJECT, OR ACTIVITY DEVELOPMENT

List specific qualifications, knowledge, skills or abilities to be developed in this billet. For example: budget (MARS, CBS); personnel; contracting (COTR, Warrants); Scientific (IHO Cateogry A, scientific papers/publications, GIS); engineering (marine survey, ABYC, ABS, FAA); regulatory (US Code, CFR); information technology (databases, networks, programming).

The Officer will have the opportunity to develop and display strategic thinking as they are primarily responsible for a key component to the overall success of the NOAA fleet; the effective management of its workforce. The billet blends operational and technical expertise in the leadership of performance and change accomplished through the management of a large program with a significant budget. Will gain exposure to, and work with, top management of the Marine Operations, Fleet Commands, Human Resources, and all aspects of NOAA's Wage Mariner workforce.

This billet will require incumbent to develop many core competencies through an array of tasks and projects. The Officer will develop their writing and speaking skills through presentations developed for and provided to senior leaders, the Wage Marine workforce, and several other audiences including new employee training classes. The Officer will also develop listening, team building, and negotiation skills through serving as the first line supervisor for all WM within MO Crew. They will be managing a large team of mostly remote employees and will gain knowledge on effective communication, developing trust and respect, and conflict management. As MO Crew is a customer focused organization, the incumbent will develop new methods to improve customer focus and human capital management through technology management. The Officer will develop strategic thinking through the capture, analysis interpretation, and adaptation to program performance metrics.

SECTION 13 - CRITICAL SUCCESS CRITERIA

Provide brief measurable performance goals which would represent successful performance in this billet.

Performance success associated with billet duties will be distinctly measurable based on ability to address and overcome staffing issues throughout the NOAA Fleet. Number of Days At Sea (DAS) lost due to staffing can serve as metric for assessing overall success; especially when compared with year to year results. Success can additionally be measured by general satisfaction of all customers with service provided by MO Crew in meeting various needs and requests.

Additional Criteria for Success:

- Completion of initial performance plan, mid-term review, and final performance evaluation for all WM, the Crew Manager, and the VSA in a timely manner

- Manage MO Crew to include hiring and removals to ensure adequate resources to staff the NOAA Fleet

- Fulfilling requests with qualified personnel to meet ship specific requirements to ensure continuity of operations

SECTION 14 - ROUTING, REVIEW, RECOMMENDATION AND APPROVAL

A. Developer's Statement	
"I certify that I have written this billet description a	nd certify that it is a true and correct representation of the billet."
	by PHILLIP.1504527421 20 16:07:08 -07'00' 2. Date 2023-07-20
3. Name LT Terril Efird	4.Title/Position Chief of Staff, Marine Operations
3. Supervisor's Statement	
"I have reviewed this billet description and certify t	that it is a true and correct representation of this billet "
	Iby WARD.LEO.1253438700 2. Date 2023-11-15 15 12:25:33 - 08'00' 2. Date 2023-11-15
3. Name Edward Bradley	4.Title/Position Deputy Director, Marine Operations
C. Reviewing Officer's Statement	
"I have reviewed this billet description and certify t	that this billet is a priority for my Line, Staff, or Headquarters Office."
1.Signature SHOUP.JEFFREY.D.12367913 Digitally signed 66 Date: 2023.11.	Iby 2. Date 2023-11-15 15 21:22:04 - 08'00' 2. Date 2023-11-15
3. Name CAPT Jeffrey Shoup	4.Title/Position Director, Marine Operations
D. Commissioned Personnel Center Endorsement	
"I am the OMAO/CPC Officer Career Management	Division representative. I recommend approval of this billet."
1.Signature COLEGROVE.ANDREW.RAY Digitally signed b MOND.1292287646 Digitally signed b Date: 2023.11.27	NDREW.RATMOND.1292207040
3. Name CDR Andrew Colegrove	4.Title/Position Chief, Officer Career Managemenet Division
E. Director, NOAA Corps Endorsement	
"I am the DINECTOR, NOAA Corps	and I approve this billet."
1.Signature Ifthe RADM/A	2. Date 13.05C 2023
3. Name NOUN & HOUNN	4. Title/Position Oireofor, NORA Corps + . OMAO
Print Form	Submit to CPC (Reviewer Use Only)