MEMORANDUM FOR: Chair, Officer Personnel Board

FROM: Rear Admiral David A. Score, NOAA
      Director, NOAA Corps

SUBJECT: PRECEPT CONVENING AN OFFICER PERSONNEL BOARD
         TO RECOMMEND OFFICERS OF THE NOAA CORPS ON
         THE LINEAL LIST FOR PROMOTION TO THE GRADE OF
         CAPTAIN

Pursuant to NOAA Corps Directives 04203, 04204, and 04205, a Selection Board is appointed to
consider officers for promotion to the grade of captain.

In accordance with NOAA Corps Directives, Chapter 4, Part 3, Qualifications, NOAA Corps
officers eligible for promotion shall be found to be mentally, physically, and professionally
qualified. The Board’s criteria for selection should include performance, leadership ability,
management ability, professional development and breadth of experience. The NOAA Corps’
operational excellence requires an array of skills and expertise. The officers you recommend
should be those who have demonstrated by past performance that they retain the qualities
necessary to lead and manage NOAA’s programs and the officers of the NOAA Corps.

Command at sea, ashore, or in the air is an indication of an officer’s operational and leadership
capabilities, and strong consideration should be given to those officers that continue to take on
the heavy demands, risks, and responsibilities required of an operational service. Those officers
recommended for promotion must have shown potential to assume a senior operational
command. Strong consideration should be given to officers who have demonstrated the ability
to lead NOAA and OMAO into the future, especially by bringing management expertise and
strategic thinking into leadership decision making, developing our workforce and supporting a
mission ready fleet.

All proceedings of this Board will be undertaken consistent with NOAA-wide policies
concerning equal employment opportunity and equal treatment, as well as Executive Branch
Principles of Ethical Conduct. To assist the Board deliberations, the Director, CPC, will provide,
at your request, summaries of NOAA’s current policies. The NOAA Corps’ commitment to
equal opportunity, without regard to race, creed, color, gender, national origin, or occupational
specialty, must be without question and readily apparent to all whom would independently
review this commitment.

The promotion zone shall consist of eight (8) commanders on the lineal list consisting of the
most senior officers in the grade of commander; namely, CDR Ellis and those seven (7) officers
junior thereto who have not been previously selected for promotion nor have an approved retirement. In addition, there are three (3) officers above zone.

The Board may, but is not required to, recommend up to five (5) best qualified officers for promotion. The officers selected must have the experience and ability to assume the roles of the next rank, specifically as the future senior leaders of the organization over the next ten years. It is imperative that the Board select only the best qualified.

Subject to existing law, directives, and the oath taken, each Board member is to be governed by his/her own judgment when giving weight to the broad qualification criteria, which are contained in NOAA Corps Directives, Section 04303. You should emphasize to the members of the Board the importance of their obligation to confine themselves to facts of records and not predicate judgments on rumor or hearsay. At the end of your deliberations, all members must be able to say that the officers recommended for promotion are in the opinion of at least a majority of the Board, the best qualified to carry out the duties and responsibilities of the grade for which they are selected.

The Board shall convene at 0900 on Tuesday, May 10, 2016, at OMAO, 8403 Colesville Road, Suite 500, Large Conference Room, or as soon thereafter as practicable, for the purpose of considering all officers in the grade of commander who are eligible for consideration for promotion to the grade of captain. Members of the Board shall swear or affirm that they will, without prejudice or partiality, and having in view both the records of the officers, and the efficiency of the NOAA Corps, perform the duties imposed upon them.

The following officers will comprise the Board membership:

Captain Anne K. Lynch, NOAA – Chair
Captain William R. Odell, NOAA
Captain Michael J. Silah, NOAA
Captain Scott M. Sirois, NOAA
Captain Kurt A. Zegowitz, NOAA

The following non-voting members are authorized to assist the Board as needed.

Captain Jeremy M. Adams, Director, Commissioned Personnel Center (CPC)
Monica M.P. Mathews, Deputy Director, CPC
Katherine P. Raymond, Chief, Officer Personnel Management Division (OPMD), CPC
Lieutenant Lindsay H. Morrison, Staff Officer, OPMD, CPC
Lieutenant (junior grade) Gaylord C. Noblitt, Staff Officer, OPMD CPC

The Board shall submit a report in writing signed by all members of the Board. Except for the report of this Board, the proceedings of the Board will not be disclosed to any person not a member of the Board. You will direct the members of the Board that their recommendations will be kept confidential until the Secretary approves the recommendations and forwards to the President for approval, and the names of officers selected for promotion are released to the
Service at large. The Board deliberations are to remain confidential and are not to be discussed with anyone who was not a member of the Board.